



PEACE RIVER REGIONAL DISTRICT

A decorative wavy ribbon with a color gradient from red to yellow to green to blue flows across the upper portion of the cover.

annual report 2023


For fiscal year ended December 31, 2023

British Columbia, Canada

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This Annual Report has been prepared and compiled by the Financial Services and Communications departments at the Peace River Regional District.

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Contents

Introduction

About the PRRD	4
Board of Directors	14
Message from the Board Chair	15
Message from the Chief Administrative Officer	17
Leadership	18
Organization	18
Strategic Focus Areas	20
Regional and Electoral Area Grants	30

Financial Statements

Message from the Chief Financial Officer	34
Award for Financial Reporting	35
Peace River Regional District Management's Responsibility	36
Independent Auditors' Report	37
Statement of Financial Position	40
Statement of Operations + Accumulated Surplus	41
Statement of Change in Net Financial Assets	42
Statement of Cash Flows	43
Notes to the Financial Statements	44
Schedule 1 - Revenues and Expenses by Segment	61

Financial Statistics

Statement of Operations	64
Tax Assessments	65
Debt	66
Property Tax Collection	67
Acquisition of Tangible Capital Assets	68
Reserves	68



Cultural Safety Mission Statement

The Peace River Regional District (PRRD) is situated on the traditional territory of the Dane-zaa (Beaver), signatories of Treaty 8 and the Métis Nation BC Region 7. We value the significant contributions of Indigenous Peoples who have lived and worked on the land for time immemorial and are committed to meaningful reconciliation.

The PRRD is actively applying the principles of cultural safety to create a mutual path forward with all of our neighbours. We are an organization that appreciates cultures in all its forms. We value respect, trust, care and transparency and acts in accordance with these values. We seek to understand each other's cultures and worldviews in order to enhance inclusion, trust and relationships.

Our First Nations partners include:

Blueberry River First Nations
Doig River First Nation
Halfway River First Nation
Kwadacha Nation
Saulteau First Nations
Tsay Keh Dene Band
West Moberly First Nations



we are diverse

Those who choose to build their lives in the Peace River region have **diverse** backgrounds and cultures. We celebrate this community mosaic as we propel our communities forward with shared knowledge from our residents and neighbours. Together, we are building resilient communities one step at a time.



we are vast

The Peace River region is the largest Regional District in BC, encompassing over 119,000 kilometres of beautiful landscapes, farmland and recreational opportunities that make this **vast** region truly one of the greatest places to live, work and play.





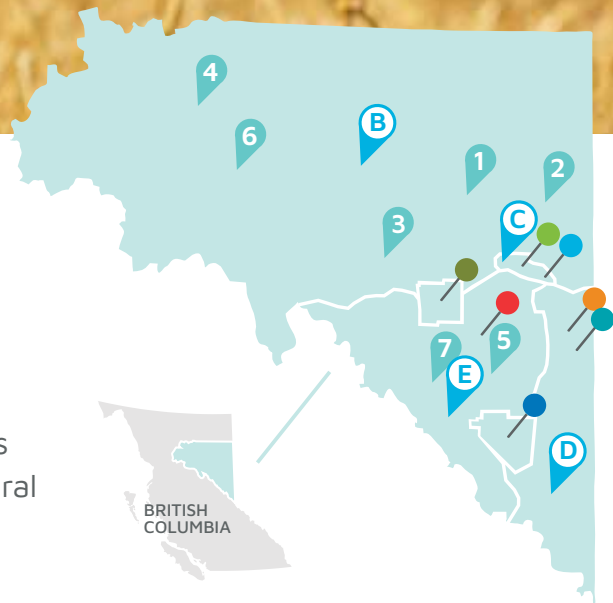


we are abundant

The Peace River Regional District is an important economic area for many industries around the province, including agriculture, oil and gas, forestry, mining, manufacturing, tourism, solar power and hydro-electric generation. The region is a place of **abundance** that affords life-long opportunities to residents and a vibrant quality of life for community members.



The Peace River region was established in 1987, and is geographically the largest Regional District in BC, encompassing over 119,000 kilometres. The PRRD serves seven incorporated communities and four electoral areas that represent over 40 rural or unincorporated communities. There are seven First Nations communities within the Regional District's boundaries.



INCORPORATED COMMUNITIES

- District of Chetwynd
- City of Dawson Creek
- City of Fort St. John
- District of Hudson's Hope
- Village of Pouce Coupe
- District of Taylor
- District of Tumbler Ridge

ELECTORAL AREAS

- B Electoral Area 'B'
(18 unincorporated communities)
- C Electoral Area 'C'
(6 unincorporated communities)
- D Electoral Area 'D'
(12 rural communities)
- E Electoral Area 'E'
(10 rural communities)

FIRST NATIONS COMMUNITIES

The Peace River Regional District is situated on the traditional territory of the Dane-zaa (Beaver), signatories of Treaty 8 and the Métis Nation BC Region 7.

- 1 Blueberry River First Nations
- 2 Doig River First Nation
- 3 Halfway River First Nation
- 4 Kwadacha Nation
- 5 Saulteau First Nations
- 6 Tsay Keh Dene Band
- 7 West Moberly First Nations



Services

Regional Districts drive services to rural and unincorporated areas. These include:

- noxious weed control
- community recreation
- fire protection
- solid waste control
- rural water and wastewater treatment
- sewage collection and disposal
- parks and recreation
- building inspection
- emergency services and management

Economy

The Peace River Regional District has a diverse economy and a strong resource sector. Economic drivers of our region include:

- agriculture
- tourism
- manufacturing
- oil and gas
- hydro-electric power generation
- forestry
- mining
- solar power



Vision

The Peace River Regional District provides regional and sub-regional public services that are socially, environmentally and economically sustainable in response to expressed needs in the region.



Mission

A strong, diverse and sustainable Peace River region inspired by innovative leadership that promotes livable and safe communities within a healthy environment.



Our Role

The PRRD plays a vital role in providing a variety of regional, sub-regional and local services that are valued by our residents and contribute to a high quality of life. We collaborate with other local governments, First Nations, agencies and volunteer organizations to deliver services and address challenges and needs in the region. As a regional government, we provide leadership and use our collective voice to advocate on behalf of our residents, businesses and industry in support of a prosperous economy.



Our Approach

As we fulfill our obligations and responsibilities as a regional government, the PRRD will:

- Communicate and engage with our constituents to better understand their interests, and foster a better understanding of the Regional District's role and services;
- Collaborate and cooperate with our partners to enhance the effectiveness of our efforts and resources;
- Be consistent in the application of our policies and decisions.

Board of Directors



Brad SPERLING, Board Chair
Electoral Area C



Leonard HIEBERT, Vice Chair
Electoral Area D



Jordan KEALY
Electoral Area B



Dan ROSE
Electoral Area E



Allen COURTOREILLE
District of Chetwynd



Darcy DOBER
City of Dawson Creek



Lilia HANSEN
City of Fort St. John



Tony ZABINSKY
City of Fort St. John



Travous QUIBELL
District of Hudson's Hope



Danielle VEACH
Village of Pouce Coupe



Brent TAILLEFER
District of Taylor



Darryl KRAKOWKA
District of Tumbler Ridge

The Peace River Regional District is governed by a twelve (12) member Board of Directors representing seven (7) member municipalities and four (4) electoral areas.

The four Electoral Area Directors are elected to represent residents of the unincorporated communities in the electoral areas (Area 'B', Area 'C', Area 'D' and Area 'E') of the Peace River Regional District. The eight Municipal Directors are appointed by the councils of the seven member municipalities in the region. The Directors also serve as members of the Peace River Regional Hospital District.

Message from the Board Chair

I'm happy to share with you the Peace River Regional District's Annual Report for 2023, on behalf of our Regional District Board of Directors.

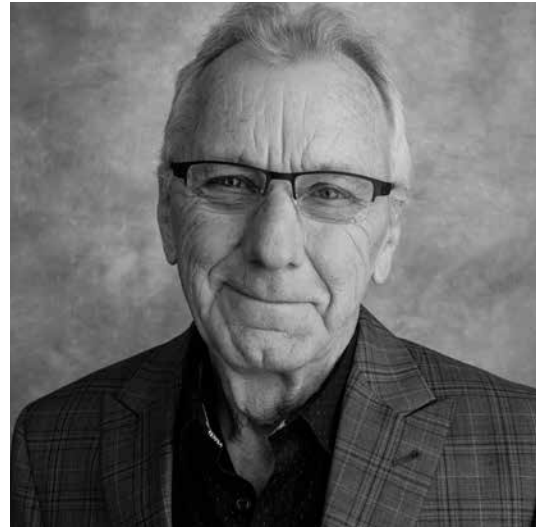
This report outlines a strategic road map, designed with flexibility to navigate these challenges and new strategies, steering our region towards a future marked by effective governance, proactive service delivery, public engagement and collaboration with rightsholders and stakeholders.

The financial section of this report provides a succinct summary of our strong fiscal performance.

As we embark on a new year, it's important to acknowledge the resilience our communities, individuals and businesses have shown in the face of ongoing adversities. Our region's economy, while robust and thriving, met with significant forest fire challenges that revealed the resiliency and determination of management, staff and the public.

The reality is that the incidence of wildfires and severe weather phenomena is on an upward trend, becoming more commonplace and frequent each year in British Columbia. As we forge ahead with actioning regional strategies that strengthen our region's resilience, it's crucial that we also equip our residents and communities with the knowledge and tools to manage their personal risk exposure.

In light of the wildfire situation that unfolded in 2023, I want to emphasize our ongoing commitment and collaborative efforts with local wildfire specialists through the FireSmart initiative. The significance of this program cannot be overstated, particularly in the context of our emergency preparedness and response capabilities. Our sustained involvement and teamwork with local wildfire professionals are a testament to our dedication. I want to stress the critical role of this preventative program in enhancing our regional emergency readiness and response mechanisms.



In 2023, we also achieved several significant firsts that align with our Board's vision for a "resilient, diverse and sustainable" Peace River region, fostering communities that are safe and enjoyable, healthy and equitable.

This year marked the launch of the first ever Regional Growth Strategy (RGS) for the Peace River Regional District. This long-term, strategic plan will equip us with the insights needed to anticipate and prepare for the potential shifts over the next two decades, considering population growth, emerging service demands, the regional economy and climate. Additionally, we initiated a comprehensive update of our Building Bylaws, streamlined our internal processes, and our finance department received an award for financial reporting.

We continue to uphold transparency and public participation by seeking out and facilitating the involvement of all interested and affected by potential decisions, and provide the public with the information to participate in a meaningful way. We have continued to ensure that public meetings are communicated and broadcast live on social media with recorded meetings available for public review, aligning with our commitment to transparency and trustworthiness.



Ensuring accessibility for these interactions with our Board of Directors and representatives is crucial. Beyond live streaming, we continue with a thorough protocol for virtual meetings to guarantee that public participation and communication with the media remains comprehensive and uncompromised.

This annual report reflects our dedication to serve you. It highlights the strides made by your local government over the year for our residents in this expansive, picturesque region.

Brad Sperling

Brad Sperling,
BOARD CHAIR

"Cultural safety is a way forward to universal relationships, a way of being and setting the table for everyone to equally benefit from a treaty. Our organization seeks to understand each other's worldviews by continuing to have meaningful conversations that will lead to actions that are inclusive and equitable."

Message from the Chief Administrative Officer

The 2023 Annual Report demonstrates our ongoing commitment to strategic planning and collaboration, providing a comprehensive summary of the financial position at the Peace River Regional District (PRRD).

Serving the Board of Directors for the past six years has been a privilege, and I extend my gratitude to our staff for their unwavering dedication and relentless commitment to realizing the Board's vision.

Building relationships with First Nations continues to be a top priority for the Board. We are pleased to continue working collaboratively with our First Nations neighbours in the spirit of listening and learning while upholding high standards of Cultural Safety and Awareness within the organization.

In 2023, meetings were held to discuss important matters such as the draft 2022 Statement of Financial Information. We appreciate the active participation and valuable insights from the public during these meetings. Your contributions play a crucial role in our strategies to help us serve the region better.

Our strategic plan continues to guide all activities within the PRRD, ensuring alignment with our overarching goals to leave a lasting, positive impact on our region for future generations.

One significant commitment within this plan is the implementation of an asset management system. This system plays a crucial role in facilitating long-term planning, mitigating risks and maintaining service levels for our extensive array of PRRD assets, with a book value at over \$76 million. These assets encompass a wide spectrum, including recreation facilities, community halls, landfills, transfer stations, fire halls and fire equipment, water and sewer systems, vehicles, parks and many others.

Recognizing the importance of these assets, the PRRD has prioritized efforts to identify critical assets, establishing lifecycle and risk frameworks, and developing financial strategies to ensure longevity. We are adopting a robust



asset management software solution tailored to the specific needs of the PRRD. This software will serve as a cornerstone in facilitating informed decision-making processes across the organization.

We envision a prosperous future for our region, while acknowledging the economic vulnerabilities of our resource sector and the impacts of a changing climate. We will strive for economic diversification, strong relationships with First Nations and partner agencies, and responsive services that meet the evolving needs of our residents.

Our commitment to implementing the strategic plan and advancing our asset management capabilities underscores our dedication to stewarding the resources entrusted to us by the community.

As the Chief Administrative Officer, I am deeply grateful for the insights and cooperation we receive from our Board of Directors, partner organizations, residents, and First Nations neighbours in the continual betterment of our region and communities.

Shawn Dahlen

**Shawn Dahlen,
CHIEF ADMINISTRATIVE OFFICER**



Leadership

Shawn Dahlen, Chief Administrative Officer

Tyra Henderson, Corporate Officer

Roxanne Shepherd, Chief Financial Officer

Kevin Clarkson, General Manager of Community Services

Kari Bondaroff, General Manager of Environmental Services

Ashley Murphey, General Manager of Development Services

Organization

The Peace River Regional District currently employs between 50 - 75 staff to perform the day-to-day services and operations needed to achieve the strategic plan set by the Board of Directors.

The PRRD consists of five departments: Administration, Community Services, Development Services, Environmental Services and Finance, led by the Chief Administrative Officer and senior management, under the direction of the Board of Directors.

A well-functioning organization with an appropriate allocation of resources and effort contributes to the effective and efficient delivery of services, supports the retention and recruitment of staff and safeguards the organization from risk and liability.



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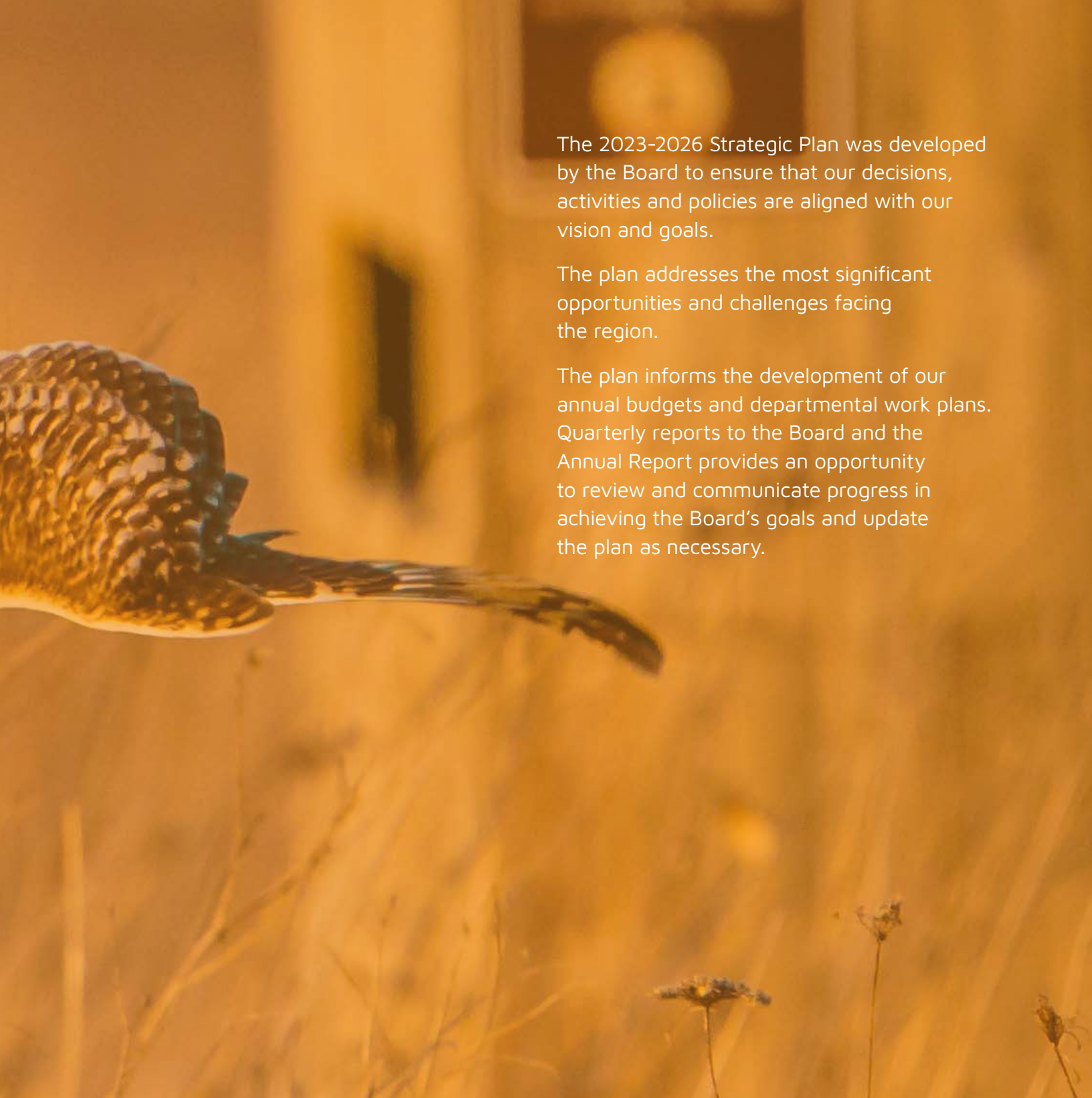
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strategic focus areas



The 2023-2026 Strategic Plan was developed by the Board to ensure that our decisions, activities and policies are aligned with our vision and goals.

The plan addresses the most significant opportunities and challenges facing the region.

The plan informs the development of our annual budgets and departmental work plans. Quarterly reports to the Board and the Annual Report provides an opportunity to review and communicate progress in achieving the Board's goals and update the plan as necessary.



1. Asset and Infrastructure Management

To effectively plan for and manage the PRRD's assets and infrastructure to ensure they provide the desired levels of service to our residents, now, and in the future.

STRATEGIES	ACTIONS	TARGETS
1.1 Undertake condition assessments for all PRRD owned assets	<ul style="list-style-type: none"> • North Peace Fall Fair condition assessment and feasibility study • Community hall and recreation facility assessments • Solid waste sites – lifespan analysis of assets • Osborn property – feasibility study of church and hall • Area B water stations – lifespan analysis of assets • Asset management team (monthly meetings) 	<p>Complete</p> <p>Complete</p> <p>Complete</p> <p>Q3 2024</p> <p>Complete</p> <p>Ongoing</p>
1.2 Determine service expectations for all assets	<ul style="list-style-type: none"> • Consultant presents "Framework for Setting Service Level Expectations" • Lifecycle framework • Risk framework • Service level framework • Financial strategy • Asset management strategy • Asset management plan 	<p>Q1 2024</p> <p>Q1 2024</p> <p>Q1 2024</p> <p>Q2 2024</p> <p>Q2 2024</p> <p>Q2 2024</p> <p>Q3 2024</p>
1.3 Identify funding and investment strategies	<ul style="list-style-type: none"> • Halfway Graham Community Hall • Cache Creek Community Hall • Golata Creek Community Hall • Facility Feasibility Study • Kelly Lake Community Hall • North Peace Regional Park (North Peace Fall Fairgrounds) • Jackfish Community Hall • Moberly Lake Community Hall 	<p>Complete</p> <p>Q2 2024</p> <p>Q2 2024</p> <p>Q4 2024</p> <p>Q2/Q3 2024</p> <p>Q2 2024</p> <p>Q2 2024</p>
1.4 Implement asset management software program	<ul style="list-style-type: none"> • Investigate software • Procure software • Implement software 	<p>Complete</p> <p>Complete</p> <p>Q3 2024</p>



2. Human Resource Management

To enhance our human resource management practices and programs to ensure our employees are motivated, engaged and supported in the work they do.

STRATEGIES	ACTIONS	TARGETS
2.1 Establish a corporate employee development program	<ul style="list-style-type: none"> • Hire a HR Manager • Develop policies and procedures re: training and development 	Q4 2024 Q4 2024
2.2 Review and update performance review process	<ul style="list-style-type: none"> • Exempt staff review process • Union staff review process • 360 review process 	Q4 2024 Q4 2024 Q4 2024
2.3 Develop an employee retention and recruitment strategy	<ul style="list-style-type: none"> • Survey • Review health and wellness program • Establish annual volunteer firefighter engagement strategy • Develop firefighter honorarium policy • Develop a department feedback opportunity • Develop and implement a firefighter recruitment plan for Moberly Lake and Charlie Lake • Complete examination of the fire training centre • Create full-time position for Health and Safety Officer and Moberly Lake Fire Chief 	Q2/Q3 2024 Q4 2024 Q4 2024 Q3 2024 Complete Ongoing Complete Complete



3. Collaboration and Cooperation with First Nations

To further our relationships with First Nations governments and pursue opportunities for partnerships and governance participation.

STRATEGIES	ACTIONS	TARGETS
3.1 Advance the development of individual MOUs	<ul style="list-style-type: none"> • Doig River FN Draft MOU • Saulteau FN MOU renewal • West Moberly FN MOU renewal • C2C meetings • Doig River – cross cultural training with Garry Oker 	Q4 2024 2024 Ongoing Q3
3.2 Share PRRD Strategic Plan with First Nations to identify opportunities for cooperation and collaboration	<ul style="list-style-type: none"> • Consult with Treaty 8 and Scion on land acknowledgement statement • Enhance emergency management plan with FN communities • Work on consultation strategies with First Nations regarding planning matters • Engagement throughout the Regional Growth Strategy project 	Ongoing Q2/ Ongoing Ongoing Q2 2024
3.3 Investigate governance participation models under the <i>Local Government Act</i>	<ul style="list-style-type: none"> • Meeting with Brent Mueller, Director Governance Relations, Ministry of Municipal Affairs • Investigate other Regional District models • Identify potential participants through Ministry of Indigenous Relations and Reconciliation • Election educational campaign • Committee/Commission participation opportunities • Updated Procedure Bylaw 	Q2 2024 Q4 2024 Q2 2024 2024 Ongoing 2024 2024



4. Inter-Provincial Collaboration

To explore and realize opportunities and advantages through cooperation and collaboration with neighbouring local governments in Alberta.

STRATEGIES	ACTIONS	TARGETS
4.1 Coordinate the re-establishment of inter-provincial meetings	<ul style="list-style-type: none">• Neighbouring Alberta governments: topics to engage, rural government initiatives• Coordinate date, spring date to be set in conjunction with 2024 Board Meeting schedule• Establish meeting structure in collaboration with Alberta partners	<p>Currently Deferred</p> <p>Currently Deferred</p> <p>Currently Deferred</p>
4.2 Establish follow-up and accountability framework for inter-provincial outcomes	<ul style="list-style-type: none">• To be determined	



5. Emergency Management

To ensure the PRRD's interests are articulated and considered in response to proposed amendments to the *Emergency Program Act* and *Fire Services Act*.

STRATEGIES	ACTIONS	TARGETS
5.1 Engage in Emergency Program Act and Fire Services Act amendment processes	<ul style="list-style-type: none">• Spring Readiness• EMCR & First Nation meeting (Victoria)• Participate in engagement opportunities<ul style="list-style-type: none">- Protective Services staff participated in a regulations engagement session and ESS engagement session (Q4 2023)- Staff participated in the First Nations Partnership Table (March 2024)• Develop an implementation plan to address the new Act and regulations<ul style="list-style-type: none">- Awaiting regulations- Staff preparing implementation plan (Q4)- Board approval for two new Emergency Management positions (Q1 2024)	<ul style="list-style-type: none">Annual/Complete Q1 2024OngoingQ4 2024/Ongoing
5.2 Explore opportunities for new or enhanced mutual aid agreements	<ul style="list-style-type: none">• Establish service agreements with municipal ESS teams<ul style="list-style-type: none">- Staff investigating partnership with Red Cross, partnership agreement in progress (Q4)• Investigate interest in regional fire mutual aid agreement• Investigate opportunities for regionalization and collaboration of emergency programs	<ul style="list-style-type: none">OngoingQ4Ongoing



6. Advocacy

To represent and advance the interests of the region with other levels of government and agencies responsible for providing governance and services in our region.

STRATEGIES	DESCRIPTION	MINISTRY	TIMELINE
6.1 Emergency Program Act and Fire Services Act Amendments	Recognition and consideration of financial and operational impacts to regional districts resulting from proposed changes to Emergency and Fire Services legislation.	<ul style="list-style-type: none"> • Ministry of Emergency Management and Climate Readiness • NCLGA • UBCM 	To be determined 2025
6.2 Agriculture and food security	Importance of investment and support for local growers and producers to ensure sustainable food supply for the region.	<ul style="list-style-type: none"> • Ministry of Agriculture and Food 	Ongoing
6.3 Seniors housing	Potential opportunity to meet with staff at UBCM	<ul style="list-style-type: none"> • Northern Health • Ministry of Housing • Community partners and agencies • Developers 	Complete
6.4 Blueberry River FN	Awareness of the economic impacts of resource permit suspensions and encouraging and supporting the completion of a final agreement for a regulatory framework that will address the findings in <i>Yahey v. British Columbia</i> .	<ul style="list-style-type: none"> • Province of British Columbia • Blueberry River First Nation 	Ongoing
6.5 Homelessness, Mental Health and Addictions, Crime	Continued awareness of the impacts of mental health and addictions on communities and the need for appropriate supports and services for those suffering from mental health and addictions.	<ul style="list-style-type: none"> • Northern Health 	Complete
6.6 Aggregate security	Importance of securing and enhancing aggregate supply to support construction activity and long-term maintenance of roads in the region.	<ul style="list-style-type: none"> • Agricultural Land Commission • Ministry of Energy, Mines and Low Carbon Innovation 	To be determined





giving back

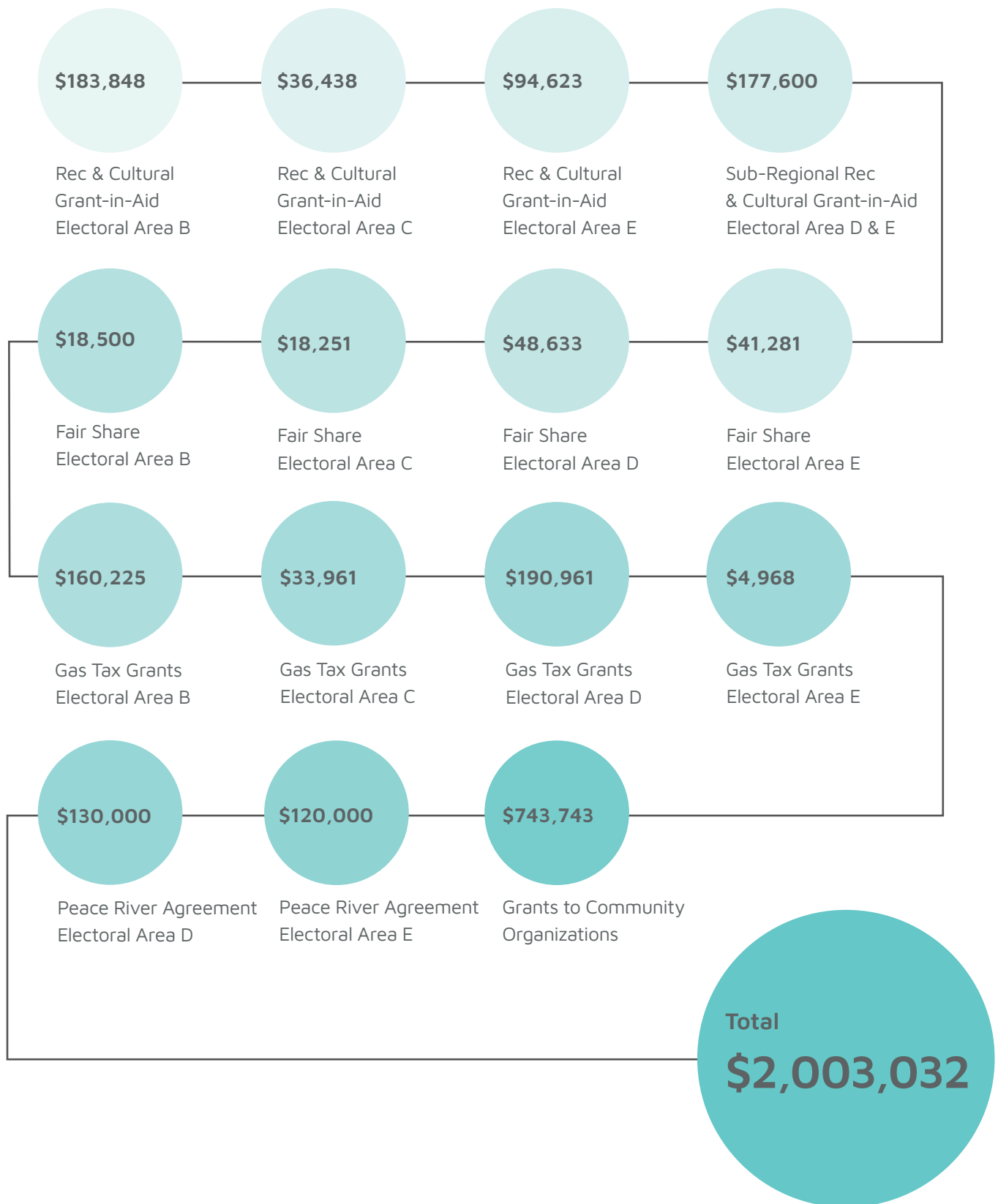


Regional and Electoral Area Grants

The Peace River Regional District is pleased to provide regional and electoral area grants to the constituents of our region.

Regional grants create an opportunity to provide grant-in-aid to assist eligible organizations with projects, programs, services or initiatives that are regional in scope and benefit residents throughout the PRRD or in multiple electoral areas and municipalities. Approved by the Regional Board, funding for regional grants is provided through taxation and is awarded in accordance with the guidelines set out in each grant policy.

Electoral Area grants offer a way to support the emerging needs and unique opportunities in the rural communities in Electoral Area 'B', 'C', 'D' and 'E'. These grants are available to eligible organizations to assist with community-led capital projects, programs, services and/or initiatives that directly serve or benefit the rural communities of the PRRD. Approved by the Rural Budgets Administration Committee (RBAC), funding is provided through electoral area funding reserves or taxation and is awarded in accordance with the guidelines set out in each grant policy.



A close-up photograph of a horse's coat, showing thick, shaggy, and somewhat matted hair in shades of brown and grey. The texture is very detailed, with individual strands of hair visible. The background is a soft, out-of-focus green, suggesting a natural outdoor setting.

financial statements



For the fiscal year ended December 31, 2023

Message from the Chief Financial Officer

I am pleased to submit the Financial Section of the 2023 Annual Report for the Peace River Regional District (PRRD). The purpose of this report is to present the financial results for the fiscal year ended December 31, 2023, including the Audit Report, Financial Statements, and supplementary information comprised of Notes to the Financial Statements.

FINANCIAL STATEMENTS

The Financial Statements are the responsibility of PRRD's management and have been prepared in compliance with Section 376/377 of the Local Government Act, Section 167 of the Community Charter, and in accordance with Generally Accepted Accounting Principles approved by the Public Sector Accounting Board and the Chartered Professional Accountants of Canada. The PRRD maintains a system of internal accounting controls, including policies and procedures, designed to safeguard the assets of the organization as well as provide timely and reliable financial information.

Beswick Hildebrandt Lund (BHL) Chartered Professional Accountants have audited these financial statements and is responsible for inspecting the PRRD's financial statements in accordance with Generally Accepted Accounting Principles (GAAP) and expressing their opinion on whether the statements are presented accurately. BHL has expressed that, in their opinion, the statements present fairly, in all material respects, the financial position of the PRRD as of December 31, 2023.

FINANCIAL HIGHLIGHTS

The PRRD operates 62 separate services that each function with their own revenue and expenses. Residents of the electoral areas and municipalities only pay for the services in which they participate. Services include General Government, Protective Services, Environmental Services, Planning and Development, Recreation and Culture, and Sewer and Water Utilities.

In 2023, operating revenues increased \$6.89M due to an increase in requisition and interest income. Overall expenses increased \$23.6M due to an increase of \$21.7M in landfill closure/post closure expenses recognized as a result of the new reporting standard PS 3280 Asset Retirement Obligations that was effective January 1, 2023. Contracting fees increased \$800K and Emergency Operations expenses increased \$374K.



For the fiscal year ended December 31, 2023, the following changes in the Statement of Financial Position are positive indicators for the PRRD:

• Decrease in Long-term Debt	\$2.84M
• Increase in Reserve Funds	\$8.53M
• Increase in Tangible Capital Assets	\$4.83M

The PRRD's overall financial position remained positive with a change in net financial assets from \$53.10M (2022) to \$47.4M (2023). The decline is the result of a significant increase of \$22.2M in landfill closure and post-closure care liabilities due to the new reporting standard PS 3280 Asset Retirement Obligations. However, there was an increase in financial assets, including cash and investments, and a decrease in long-term debt. A positive net asset position is an indicator of good financial health and implies that the PRRD is able to service its liabilities. The trend toward an increase in net financial assets is anticipated as the PRRD continues responsible debt management, aligning with the Board direction to implement long-term capital planning and asset management. Additionally, the PRRD has strategically set aside funds for future



Government Finance Officers Association

Canadian Award for Financial Reporting

Presented to

**Peace River Regional District
British Columbia**

For its Annual
Financial Report
for the Year Ended

December 31, 2022

Christopher P. Morrell

Executive Director/CEO

Award for Financial Reporting

Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the Peace River Regional District for its annual financial report for the fiscal year ended December 31, 2022. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high-quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of Generally Accepted Accounting Principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

purposes in operating and capital reserves. The PRRD's reserve balances increased \$8.5M from \$66.5M (2022) to \$75M (2023). Increases in reserve funds provide for future capital expenditures, improved service delivery and emergencies. A detailed list of reserve funds is summarized in Note 15 to the financial statements.

The annual operating surplus for 2023 was \$960K, increasing the overall equity (Accumulated Surplus) to \$125.53M. The accumulated surplus is largely comprised of net investments in tangible capital assets of \$25.3M and reserves of \$75M.

FINANCIAL PLANNING PROCESS

The Local Government Act requires Regional Districts to complete a five-year Financial Plan and implement a public participation process to explain the plan. The Financial Plan Bylaw must be adopted by March 31 of

each year. The PRRD adopted its 2023-2027 Financial Plan Bylaw on March 9, 2023. Details of the plan are located at prrd.bc.ca/services/finance/#financial-plans.

CONCLUSION

Under the direction of the Board, the PRRD will continue its dedication to providing high quality services for its stakeholders. I would like to thank the members of the Board and staff for their efforts in making 2023 a successful year. I would also like to recognize the incredible team effort throughout the year resulting in this report and the information it contains.

Roxanne Shepherd

**Roxanne Shepherd, BBA, CPA, CGA
CHIEF FINANCIAL OFFICER**



Statement of Management's Responsibility

The accompanying financial statements of the Peace River Regional District ("Regional District") are the responsibility of management and have been approved by the Board of Directors.

The financial statements have been prepared by management in accordance with the significant accounting policies as set out in Note 2 to the financial statements and comply with the Canadian Public Sector Accounting Standards ("PSAS") as set by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada and the governing legislation. The financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

Directors are composed entirely of individuals who are neither management nor employees of the Regional District. Directors are responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. Directors fulfill these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Directors are also responsible for recommending the appointment of the Regional District's external auditors.

The financial statements have been audited by Beswick Hildebrandt Lund (BHL) CPA in accordance with Canadian generally accepted auditing standards on behalf of the Regional District. BHL CPA has full access to the Board of Directors.

Shawn Dahlen

Shawn Dahlen, Chief Administrative Officer

Roxanne Shepherd

Roxanne Shepherd, Chief Financial Officer

May 4, 2023

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Peace River Regional District

Opinion

We have audited the financial statements of Peace River Regional District (the Entity), which comprise the statement of financial position as at December 31, 2023, and the statements of operations and accumulated surplus, remeasurement gains and losses, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standard.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Partners

Allison Beswick CPA, CA
Norm Hildebrandt CPA, CA
Robin Lund CPA, CGA

Dane Soares CPA
Taylor Turkington CPA

Beswick Hildebrandt Lund CPA
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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Beswick Hildebrandt Lund

Chartered Professional Accountants

Prince George, British Columbia

May 2, 2024

Peace River Regional District

Statement of Financial Position

AS AT DECEMBER 31, 2023

	2023	2022
Financial Assets		
Cash and cash equivalents (Note 4)	29,572,055	16,436,670
Accounts receivable (Note 5)	3,054,309	2,762,973
Investments (Note 6)	63,245,180	59,946,567
Reserve deposits (Note 7)	2,016,885	1,972,978
Financial assets before member municipalities	97,888,429	81,119,188
Loans receivables (Note 8 and 12)	56,327,068	57,729,625
	154,215,497	138,848,813
Financial Liabilities		
Accounts payable and accrued liabilities (Note 9)	5,829,480	4,569,545
Deferred revenue (Note 10)	98,970	41,026
Asset Retirement Obligations (Note 11)	29,806,612	7,555,043
Debt (Note 12)	10,144,684	12,987,447
Other liabilities (Note 13)	2,923,047	2,860,014
Financial liabilities before member municipalities	48,802,793	28,013,075
Other debt (Note 8 and 12)	56,327,068	57,729,625
	105,129,861	85,742,700
Net Financial Assets	49,085,636	53,106,113
Non-Financial Assets		
Tangible capital assets (Note 14)	76,161,915	71,329,490
Prepaid expenses	284,050	136,384
	76,445,965	71,465,874
Accumulated Surplus (Note 15 and 16)	125,531,601	124,571,987
Accumulated surplus is comprised of:		
Accumulated operating surplus	126,206,946	125,834,970
Accumulated rereasurement gains (losses)	(675,345)	(1,262,983)
	125,531,601	124,571,987
COVID-19 (Note 18)		
Growing Communities Fund (Note 19)		
Contingent liabilities (Note 20)		
Budget (Note 21)		
Municipal pension plan (Note 22)		
Related parties (Note 23)		
Comparative figures (Note 24)		
Segment reporting (Note 25)		

Brad Sperling
Chairperson

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Peace River Regional District Statement of Operations and Accumulated Surplus

FOR THE FISCAL YEARS ENDED DECEMBER 31

	2023 Budget (Note 21)	2023	2022
Revenue (Schedule 1)			
Requisitions	37,269,182	37,269,182	32,007,367
Grants-in-lieu	1,437,900	1,953,075	1,956,786
Interest Income	-	3,908,286	2,009,526
Unrealized Gain (Loss)	-	229,913	(1,262,983)
Fees, Charges, and Other	7,529,688	9,591,589	10,960,069
Government Transfers (Note 17)	520,500	529,804	919,369
	46,757,270	53,481,849	46,590,134
Expenses (Schedule 1)			
General Government	30,696,030	7,873,877	7,799,452
Environmental Services	9,931,953	29,971,473	8,530,146
Protective Services	4,862,510	4,921,870	4,219,629
Planning and Development	1,692,970	1,038,451	949,154
Recreation and Culture	13,660,330	12,774,605	11,915,673
Sewer Utilities	1,680,785	1,928,663	1,575,472
Water Utilities	1,090,106	845,203	720,598
	63,614,684	59,354,142	35,710,124
Annual Surplus, Before Other	(16,857,414)	(5,872,293)	10,880,010
Other			
Government transfers related to capital (Note 17)	5,059,525	6,831,906	5,106,692
Member municipalities interest received	3,699,774	3,722,829	3,257,358
Less: Member municipalities interest expense	(3,699,774)	(3,722,828)	(3,257,358)
	5,059,525	6,831,907	5,106,692
Annual Surplus	(11,797,889)	959,614	15,986,702
Accumulated Surplus, Beginning of Year	124,571,987	124,571,987	108,585,285
Accumulated Surplus, End of Year (Note 15 and 16)	112,774,098	125,531,601	124,571,987

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Peace River Regional District Statement of Remeasurement Gains and Losses

FOR THE FISCAL YEARS ENDED DECEMBER 31

	2023	2022
Accumulated remeasurement gains (losses) at beginning of year	(1,262,983)	-
Unrealized gains (losses) attributable to:		
Portfolio Investments	229,913	(1,262,983)
Amounts reclassified to the statement of operations:		
Other non-cash charges to operations	357,725	-
Net remeasurement gains and (losses) for the year	587,638	(1,262,983)
Accumulated remeasurement gains (losses) end of year	(675,345)	(1,262,983)

Peace River Regional District Statement of Change in Net Financial Assets

FOR THE FISCAL YEARS ENDED DECEMBER 31

	2023 Budget (Note 21)	2023	2022
Annual Surplus	(11,797,889)	959,614	15,986,702
Change in tangible capital assets	(18,284,371)	(7,545,126)	(12,278,367)
Amortization of tangible capital assets	-	3,275,001	2,828,553
Change in prepaid expense	-	(147,666)	(32,413)
Gain on disposals	-	20,791	(315,657)
Other non-cash charges to operations	-	(583,091)	(448,968)
Change in net financial assets	(30,082,260)	(4,020,477)	5,739,850
Net Financial Assets, Beginning of Year	53,106,113	53,106,113	47,366,263
Net Financial Assets, End of Year	23,023,853	49,085,636	53,106,113

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Peace River Regional District Statement of Cash Flows

FOR THE FISCAL YEARS ENDED DECEMBER 31

	2023	2022
Operating		
Annual Surplus	959,614	15,986,702
Non-cash items:		
Amortization	3,275,001	2,828,553
Loss (gain) on disposals	20,791	(315,657)
Unrealized investment (gains) losses	(229,913)	1,262,983
Other non-cash items	(583,091)	(448,968)
Decrease (increase) in non-cash assets:		
Accounts receivables	(291,336)	(828,537)
Prepaid expenses	(147,666)	(32,413)
Increase (decrease) in non-cash liabilities:		
Accounts payable and accrued liabilities	1,259,935	(282,049)
Deferred revenue	57,944	(11,437)
Landfill closure and post-closure care	22,251,569	(1,206,212)
Other liabilities	63,033	159,930
	26,635,881	17,112,895
Financing		
Change in reserve deposits	(43,907)	(74,483)
Change in debt	(2,842,763)	(1,292,813)
Change in other debt	(1,402,557)	5,976,092
Decrease in municipal debt charges recoverable	1,402,557	(5,976,092)
	(2,886,670)	(1,367,296)
Capital		
Change in tangible capital assets	(7,545,126)	(12,278,367)
Investing		
Increase in investments	(3,068,700)	(6,443,869)
Change in cash and cash equivalents	13,135,385	(2,976,637)
Cash and cash equivalents, beginning of year	16,436,670	19,413,307
Cash and cash equivalents, end of year	29,572,055	16,436,670

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Peace River Regional District

Notes to the Financial Statements

FOR THE FISCAL YEARS ENDED DECEMBER 31

The accompanying notes are an integral part of these financial statements. The following explains the significant accounting policies and reporting principles underlying these statements. The notes also provide relevant supplementary information and explanations.

1. The Peace River Regional District

The Peace River Regional District (the "Regional District") was incorporated on October 31, 1987, under the provisions of the Local Government Act, a statute of the Province of British Columbia. The Regional District provides regional services such as: protective services, environmental services, community planning and development, recreation and culture, water and sewer utilities, debt and general government operations. Per the province of British Columbia, the Regional District has three roles: provide regional wide services, provide inter-municipal or sub-regional services and act as the general local government for electoral areas. A key responsibility of the Regional District is to provide debt financing to member municipalities through the Municipal Finance Authority of British Columbia (MFA).

The Regional District is governed by a twelve-member Board of Directors representing seven member municipalities and four electoral areas. The Directors also serve as members of the Peace River Regional Hospital District. The board votes on resolutions and bylaws governing the region on all matters delegated to regional districts under provincial statutes.

2. Significant Accounting Policies

The financial statements of the Regional District are prepared by management in accordance with Canadian Public Sector Accounting Standards (PSAS) as recommended by the Public Sector Accounting Board of Chartered Professional Accountants of Canada. Significant accounting policies adopted by the Regional District are as follows:

(a) Reporting entity

The financial statements include all the assets, liabilities, accumulated surplus, revenue and expenses of the Regional District's service activities and funds.

(b) Basis of accounting

The Regional District follows the accrual method of accounting for revenue and expenses. Revenues are accounted for in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay. Inter-entity balances and transactions are eliminated.

(c) Cash and cash equivalents

Cash is held by the Regional District in its general bank and other high interest savings accounts.

(d) Estimates

The preparation of financial statements involves management assumptions that impact the reported amounts of assets, contingent assets and liabilities as of the financial statement date, as well as the amounts of revenues and expenses during the reporting period.

Significant estimates involve assumptions for calculating tangible capital asset lifespans, accrued liability provisions, landfill longevity, post-closure obligations and associated retirement costs, asset decommissioning or removal, and actuarial valuation of employee benefits. Actual results could differ from these estimates.

(e) Requisitions

The Regional District requisitions taxation from each member municipality and the electoral areas for their portion for services for which they participate. These requisitions are levied through the municipalities and the Province's Surveyor of Taxes (for electoral areas) to taxpayers and funds are provided to the Regional District by August 1 of each year.

(f) Employee future benefits

The Regional District and its employees make contributions to the Municipal Pension Plan ("The Plan"), as a multi-employer defined benefit pension plan. Contributions are expensed as incurred.

(g) Government transfers

Government transfers are monetary assets transferred to the Regional District that are not the result of an exchange transaction or direct financial return and are not expected to be repaid in the future. Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized, and any eligibility criteria have been met and reasonable estimates of amounts can be determined.

If transfer stipulations give rise to an obligation that meets the definition of a liability, the resulting liability is deferred in the financial statements and recognized in the Statement of Operations as the stipulation liabilities are settled.

(h) Loans receivable

Loans receivable consists of amounts that are recoverable from member municipalities or other local governments with respect to outstanding debentures or other long-term debt pursuant to annexation orders or joint capital undertakings. These recoveries are recorded at a value that equals the offsetting portion of the unmatured long-term debt, less actuarial requirements for the retirement of any sinking fund debentures.

(i) Asset Retirement Obligations

An asset retirement obligation liability is recognized when all the following criteria are met as at the financial reporting date:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations arise from the acquisition, construction or development and normal use of an asset. Asset retirement obligation liabilities for the closure and post-closure care of landfill sites, facilities containing asbestos, well and holding pond decommissioning and post lease requirements are initially recognized at the best estimate of future expenses.

For assets in productive use, asset retirement obligations are discounted using present value methodology and recorded as a liability with an annual adjustment for accretion expense. As a result, there is a corresponding increase to the associated tangible capital asset which is then expensed over the useful life of the tangible capital asset in accordance with the policies outlined in (n i). For assets that are no longer in productive use or were never recorded, the liability is offset against accretion expense in the period. In subsequent periods, the liability is adjusted for any changes in the amount or timing of the underlying future cash flows.

(j) Financial instruments

The Regional District recognizes its financial instruments when the Regional District becomes party to the contractual provisions of the financial assets and liabilities originated and issued in a related party transaction with management. Financial instruments consist of cash, portfolio investments, receivables, debt and accounts payable.

Unless otherwise noted, it is management's opinion that the Regional District is not exposed to significant interest rate, currency or credit risk from these financial instruments.

(k) Debt and other debt

The Regional District's long-term debt and the member municipalities' long-term debt are recorded net of repayments and actuarial adjustments.

(l) Demand notes

The Regional District's debt instruments through the MFA require execution of demand notes. Management has reported the demand notes as contingent liabilities in compliance with PSAS.

(m) Segmented Information

The Regional District's segments are distinguishable activities or groups of activities for which it is reasonable to separately report financial information. The Regional District provides segmented information in schedules to the financial statements.

(n) Non-financial assets

Non-financial assets are held for use in the provision of goods and services but are not available to discharge existing liabilities. These assets may have a useful life extending beyond the current year and are not intended for sale in the ordinary course of the Regional District's operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to the acquisition, construction, development or betterment of the asset.

The cost, less the residual value of the tangible capital asset (excluding land), is amortized on a straight-line basis over the estimated useful life as follows:

Land	---
Parks Infrastructure	15 years
Buildings	30 - 50 years
Equipment (machinery and other)	10 - 15 years
Equipment (vehicles)	10 - 20 years
Equipment (computers)	5 years
Water and Sewer Utilities	40 years
Solid Waste	25 - 100 years
Transfer Stations	50 years

Tangible capital assets, including assets under construction, are recorded at cost. Amortization is charged over the asset's useful life and commences when the asset is acquired. Full amortization is charged in the year of acquisition and no amortization is charged in the year of disposal. Assets under construction are not amortized until the assets are available for use.

(ii) Contributions of tangible capital assets

Contributed tangible capital assets are recognized at fair value (using various methods such as actual developer costs, appraisals, assessed values or professional estimates) at the date of contribution and are also recognized as revenue. When an estimate of fair market value cannot be made, the tangible capital asset is recognized at a nominal value.

(o) Future accounting pronouncements

The standards noted below were not in effect for the year ended December 31, 2023, therefore, have not been applied in preparing these financial statements. Management is assessing the impact of these standards on future Statements.

Standards applicable for fiscal years beginning on or after April 1, 2023:

PS 3400 - Revenue establishes standards on how to account for and report revenue, specifically differentiating between revenue arising from transactions that include performance obligations (referred to as exchange transactions) and transactions that have performance obligations (referred to as non-exchange transactions).

3. Change in Accounting Policy

Effective January 1, 2023, the Peace River Regional District adopted PS 3280, Asset Retirement Obligations. The new standard establishes guidelines for acknowledging, assessing, presenting and disclosing legal responsibilities connected with the retirement of tangible capital assets. The Regional District has chosen the prospective approach where liabilities are recognized on a forward-looking basis for the current and subsequent periods only. The valuation and accounting of the asset retirement obligation is completed at the time of adoption without consideration for previous years.

4. Cash and cash equivalents

	2023	2022
Cash	2,150,933	4,583,199
Cash equivalents	27,421,122	11,853,471
	29,572,055	16,436,670

The Regional District's general cash is held for general operations and delivery of regional services. The cash is held at a Canadian chartered bank and earns interest at the current prevailing rates.

Cash equivalents are held in High Interest Savings Accounts (HISA). Investments with an original maturity of three months or less are considered cash equivalents.

5. Accounts receivable

	2023	2022
Provincial government	13,056	8,860
Goods and services tax	332,082	400,075
Trade receivables	1,885,252	1,356,366
Other	823,919	997,672
	3,054,309	2,762,973

6. Investments

	2023	2022
MFABC	11,784,177	16,191,190
MFABC Unrealized Gain/(Loss)	(675,343)	(1,262,983)
	11,108,834	14,928,207
Canaccord Investments	36,624,694	39,906,031
BMO	10,377,879	5,112,329
Scotiabank	5,133,773	
	63,245,180	59,946,567

The Regional District has invested in Guaranteed Investment Certificates (GIC) managed by Canaccord Genuity Corp., Scotiabank and the Bank of Montreal. The interest accrued and the interest rates on these investments vary as follows:

Investment Description	Principal	Interest	Purchase Date	Maturity Date	Interest Rate
GIC - BSHORE	\$5,434,684	\$61,593	10/24/2023	10/24/2024	6.10%
GIC - CCS	5,824,791	148,532	7/31/2023	7/31/2024	6.10%
GIC - CONNECT	7,800,619	12,149	12/23/2023	12/23/2024	5.70%
GIC - CONNECT	4,265,927	5,979	12/23/2023	12/23/2024	5.70%
GIC - G&F	7,673,499	191,334	7/28/2023	7/29/2024	5.90%
GIC - KHALSA	5,000,000	205,587	3/8/2023	03/8/2024	5.10%
	\$35,999,520	\$625,174			
GIC - BMO	\$5,200,000	\$170,852	06/09/2022	2023-06-09	5.85%
GIC - BMO	\$5,000,000	\$7,027	12/22/2023	2024-12-24	5.70%
GIC - SCOTIABANK	\$5,000,000	\$133,773	07/28/2023	2024-07-29	6.22%
	\$15,200,000	\$311,652			

The Regional District also has financial assets held by MFABC in various accounts that earn between 4.17-5.38 percent.

7 . Reserve deposits

	2023	2022
Member municipalities		
MFA Debt Resv Dep - Chetwynd	49,334	47,847
MFA Debt Resv Dep - Dawson Creek	624,091	603,925
MFA Debt Resv Dep - Fort St John	797,227	773,195
MFA Debt Resv Dep - Tumbler Ridge	34,068	33,041
	1,504,720	1,458,008
Regional district		
MFA Debt Resv Dep - Regional District	512,165	514,970
	512,165	514,970
	2,016,885	1,972,978

With respect to amounts financed through the MFA, the Regional District is required to pay annual installments of principal and interest relative to any borrowing for its own purposes and on behalf of member municipalities. This amount may be paid either in full or in an amount of cash equal to 1% of the principal amount borrowed together with a non-interest bearing demand note for the balance.

If, at any time, the MFA does not have sufficient funds to meet payments or sinking fund contributions due on its obligations, the payments or sinking fund contributions shall be made from the Debt Reserve Fund. The demand notes payable to the MFA and receivable from member municipalities are callable only if there are additional requirements to be met to maintain the level of the debt reserve fund.

The Regional District debt, under provisions of the Local Government Act, is a direct, joint and several liability of the Regional District and each member municipality within the Peace River Regional District. The demand notes on all debt are contingent in nature and therefore excluded from the Statement of Financial Position under the provisions of PS 3300 Contingent Liability (Note 20).

8. Loans receivables

	2023	2022
Dawson Creek	21,542,235	19,963,371
Chetwynd	3,098,950	3,281,175
Fort St. John	31,488,116	34,097,151
Tumbler Ridge	197,767	387,928
	56,327,068	57,729,625

Under the Local Government Act and Community Charter, member municipalities are required to secure borrowing arrangements with the MFA through the Regional District. Under these terms, member municipalities are required to pay the Regional District amounts required to discharge their obligations respectively. Any default in payment is the liability of the Regional District.

9. Payables

	2023	2022
Federal governments	3,018	1,908
Grants in-aid	25,703	48,203
Vacation and banked overtime	68,550	60,938
Trade Payables	4,875,532	4,044,411
Other	856,677	414,085
	5,829,480	4,569,545

10. Deferred revenue

	December 31, 2022	Externally restricted inflows	Revenue earned	December 31, 2023
Bldg Insp-Demo & Temp Deposits	11,500	2,975	(3,975)	10,500
Deferred Revenue - Various	7,500	57,909		65,409
Deferred Revenue - Water Credits	22,026	88,971	(87,936)	23,061
	41,026	149,855	(91,911)	98,970

Monies received for specific purposes that are externally restricted by legislation, regulation or agreement and are not available for general purposes are accounted for as deferred revenue on the Statement of Financial Position. The revenue is recognized on the Statement of Operations in the period when related expenses are incurred and/or services performed and certain stipulations have been met.

11. Asset Retirement Obligations

The Regional District owns and operates the following assets that have asset retirement obligations associated with them:

Landfill Obligation

The Ministry of Environment and Climate Change Strategy (MoECCS) Landfill Criteria for Municipal Solid Waste outlines regulations for the closure and care of both active and inactive landfill sites. These requirements encompass activities such as final covering and landscaping, leachate treatment and monitoring, groundwater and surface water monitoring, gas monitoring and recovery, and ongoing maintenance of various control and drainage systems. Estimated liabilities for closure and post-closure care are based on assumptions and information available to management covering a period ranging from 100 – 200 years depending on the capacity of the landfill. Future events may alter these estimates, leading to adjustments in recognized liabilities as changes in estimates occur.

Estimated total expenses represent the sum of the discounted future cash flows for closure and post-closure monitoring activities using an assumed rate of 3.05% (2022 – 3%) for inflation and a discount factor of 2.8% (2022 – 2.9%). The Regional District currently has three active and 27 inactive landfill sites.

Landfills

	2023	2022
Fort St. John	16,134,277	4,123,725
Bessborough	6,272,257	668,054
Chetwynd	4,832,967	2,420,533
Dawson Creek	152,205	156,438
Closed	460,833	186,293
	27,852,539	7,555,043

11. Asset Retirement Obligations (continued)

Well and Holding Pond Decommissioning

The Groundwater Protection Regulation provides specific guidelines for decommissioning wells and holding ponds which give rise to a retirement obligation. The Regional District must recognize an asset retirement obligation related to seven wells and two holding ponds owned by the Regional District that will be required to be decommissioned at the end of life. This resulted in an asset retirement obligation liability of \$318,844. The wells were previously unrecognized and as a result the corresponding amount was recognized as accretion expense. The holding ponds were included in the tangible capital asset register and as a result there was a corresponding increase to the cost base of the associate assets.

Asbestos Obligation

Asbestos and other designated hazardous materials represent a health hazard upon disturbance and as a result carry a legal obligation to remove them when a facility undergoes a significant renovation or demolition. The Regional District owns and operates several facilities that are known to have asbestos and as a result recognized an obligation relating to the removal of the hazardous materials upon adoption of the PS 3280 Asset Retirement Obligations. An asset retirement obligation associated with asbestos within several facilities owned by the Regional District that will need to be abated upon retirement. This resulted in a liability of \$1,594,628 with an equal increase in the historical costs base of the associated building assets.

End of Lease Requirements

Lease agreements often contain requirements for the lessee to return the leased property to its pre-lease condition. Since the end of lease work meets the criteria under PS 3280 an asset retirement obligation of \$40,601 has been recognized. In the Regional District's case, this liability is associated with removing bins and signage, gravel pad cleanup and gravel pad restoration for sites leased for unattended bin sites as well as the removal of equipment from a cell booster site. Since these assets were previously not recorded in the tangible capital asset register, the corresponding amount was recognized as accretion expense.

Asset Retirement Obligations	Landfill Obligation	Well/Holding Pond Decommissioning	Asbestos Abatement	End of Lease Requirements	Balance, December 31, 2023
Opening	-	-	-	-	-
Adoption of PS 3280	26,840,302	310,160	1,551,195	39,631	28,741,288
Accretion Expense	1,012,237	8,684	43,433	970	1,065,324
Closing Balance	27,852,539	318,844	1,594,628	40,601	29,806,612

12. Debt and other debt

	2023	2022
South Peace Multiplex	2,301,380	3,402,045
Chetwynd Recreation Centre	3,132,084	3,521,082
Buick Creek Arena	1,015,799	1,141,959
Solid Waste	2,401,668	3,198,020
Dawson Creek/Pouce Coupe Fire	90,489	116,077
911 Emergency Telephone System	1,203,264	1,608,264
	10,144,684	12,987,447
Member municipality debt		
Chetwynd	3,098,950	3,281,175
Dawson Creek	21,542,235	19,963,371
Fort St. John	31,488,116	34,097,151
	56,327,068	57,729,625
	66,471,752	70,717,072

Under the Local Government Act, the Regional District and member municipalities can secure financing for certain capital expenditures as noted above.

The following are the borrowing issues from MFA for the Regional District, which is comprised of the debt of the Regional District and its member municipalities.

Issue No.	SI Bylaw	Interest Rate	Maturity Date	Regional District	Member Municipality	Balance at Dec 31, 2023
ISSUE-0081	Bylaw 1493	2.85	Apr-24	-	131,329	131,329
ISSUE-0085	Bylaw 1507	2.25	Dec-24	-	291,748	291,748
ISSUE-0095	Bylaw 1540 & 1596	4.9/0.91	Oct-24	2,301,380	40,613	2,341,993
ISSUE-0097	Bylaw 1618	1.53	Apr-26	-	129,252	129,252
ISSUE-0101	Bylaw 1693 & 1695	3.39	Apr-27	-	1,005,868	1,005,868
ISSUE-0102	Bylaw 1729 & 1737	3.90	Dec-27/Dec-37	-	9,995,976	9,995,976
ISSUE-0103	Bylaw 1777	3.79	Apr-28/Apr-38	-	6,333,845	6,333,845
ISSUE-0105	Bylaw 1840 & 1844	2.25	June-24/June-29	-	424,959	424,959
ISSUE-0110	Bylaw 1879, 1880, 1882	1.28	Apr-30	4,147,883	189,777	4,337,660
ISSUE-0118	Bylaw 1998 & 2000	3.39	Apr-32	-	179,224	179,224
ISSUE-0121	Bylaw 2024	3.39	Oct-32	-	2,183,763	2,183,763
ISSUE-0126	Bylaw 2084	3.85	Sep-33	-	3,282,476	3,282,476
ISSUE-0127	Bylaw 2078	3.30	Apr-24	222,882	-	222,882
ISSUE-0130	Bylaw 2138 & 2142	3.00	Oct-24/Oct-34	-	1,045,474	1,045,474
ISSUE-0131	Bylaw 2188 & 2192	2.20	Apr-25/Apr-35	-	1,506,345	1,506,345
ISSUE-0133	Bylaw 2209 & 2210	2.75	Oct-25/Oct-35	-	9,454,217	9,454,217
ISSUE-0141	Bylaw 2270 & 2280	2.80	Apr-27/Apr-37	-	1,215,622	1,215,622
ISSUE-0142	Bylaw 2281 & 2293	3.15	Oct-27/Oct-37	2,178,786	1,661,398	3,840,184
ISSUE-0145	Bylaw 2313	3.15	Apr-38	-	872,164	872,164
ISSUE-0147	Bylaw 2347	2.66	Apr-39	-	327,834	327,834
ISSUE-0157	Bylaw 2469 & 2470	3.36	Apr-32/Apr-42	-	10,899,147	10,899,147
ISSUE-0158	Bylaw 2488	4.09	Sep-42	-	156,037	156,037
ISSUE-0159	Bylaw 2497	4.15	Jun-33	-	5,000,000	5,000,000
				8,850,931	56,327,068	65,177,999
Equipment Financing		5.63	Sep-26	90,489		90,489
Short-Term Financing		5.61	Dec-27	1,203,264		1,203,264
				10,144,684	56,327,068	66,471,752

12. Debt and other debt (continued)

The principal repayments and actuarial amounts recognized on the total debt outstanding for future years is as follows:

Year	Regional District	Member Municipality	Total
2024	1,659,630	4,663,051	6,322,681
2025	1,504,583	3,857,519	5,362,102
2026	819,306	3,668,266	4,487,572
2027	783,661	3,647,009	4,430,670
2028	1,550,773	2,839,159	4,389,932
"2029 & Thereafter"	3,826,731	37,652,064	41,478,795
Total	10,144,684	56,327,068	66,471,752

13. Other Liabilities

	2023	2022
Accrued interest	906,162	887,037
Debt reserves	2,016,885	1,972,977
	2,923,047	2,860,014

14. Tangible Capital Assets

Tangible Capital Assets	2022 Cost	Current Additions	Disposals	2023 Cost	2022 Accumulated Amortization	Disposals	Current Amortization	2023 Accumulated Amortization	2023 Net Book Value	2022 Net Book Value
Land	929,310	103,350	-	1,032,660	-	-	-	-	1,032,660	929,310
Buildings	35,500,515	1,796,851	(138,717)	37,158,649	17,133,588	(115,944)	945,999	17,963,643	19,195,006	18,366,927
Equipment										
Computer	860,531	85,350	(66,414)	879,467	552,806	(66,414)	118,867	605,259	274,208	307,725
Machinery & other	3,978,448	923,389	(245,867)	4,655,970	2,956,818	(238,012)	282,100	3,000,906	1,655,064	1,021,630
Vehicles	5,045,892	54,894	(141,929)	4,958,857	2,078,812	(141,929)	280,463	2,217,346	2,741,511	2,967,080
Landfills	26,497,890	3,187,987	-	29,685,877	5,026,911	-	1,029,042	6,055,953	23,629,924	21,470,979
Parks	570,762	13,898	-	584,660	319,789	-	21,928	341,717	242,943	250,973
Sewer	18,534,167	2,288,557	-	20,822,724	7,409,401	-	517,229	7,926,630	12,896,094	11,124,766
Water	3,901,595	320,960	-	4,222,555	579,673	-	79,372	659,045	3,563,510	3,321,922
Work in progress	11,568,178	(632,073)	(5,110)	10,930,995	-	-	-	-	10,930,995	11,568,178
	107,387,288	8,143,162	(598,036)	114,932,414	36,057,798	(562,300)	3,275,001	38,770,499	76,161,915	71,329,490

Total contributed Tangible Capital Assets received during the year was \$0 (2022 - \$292,000 - Vehicles).

15. Reserve Funds

Appropriated surplus

	2023	2022
Appr. Surplus - SW Capital	7,842,578	6,107,043
Appr. Surplus - Gas Tax	6,783,673	6,926,209
Appr. Surplus - Rural Loan Fund	5,657,456	5,397,816
Appr. Surplus - PRA Area C	4,689,585	4,153,875
Appr. Surplus - NP Pool Bldg Replacement	4,037,933	3,852,619
Appr. Surplus - Solid Waste	3,932,202	3,751,740
Appr. Surplus - Chetwynd Pool Cap.	3,321,562	2,865,976
Appr. Surplus - PRA Area D	2,947,928	2,197,988
Appr. Surplus - F/S Area E	2,911,132	2,826,216
Appr. Surplus - Landfill Closure	2,595,566	1,958,441
Appr. Surplus - Chetwynd Arena Cap.	2,569,794	2,241,309
Appr. Surplus - Growing Communities Fund	2,479,054	
Appr. Surplus - PRA Area B	2,430,731	1,709,561
Appr. Surplus - PRA Area E	2,412,084	3,951,795
Appr. Surplus - F/S Area D	2,097,470	2,277,714
Appr. Surplus - NP Leisure Pool Cap.	2,049,164	1,955,121
Appr. Surplus - F/S Area B	1,283,116	1,269,462
Appr. Surplus - PR Agreement Comm	1,155,059	1,102,050
Appr. Surplus - F/S Area C	1,056,697	1,064,548
Appr. Surplus - CLFD Cap.	937,485	680,315
Appr. Surplus - CL Sewer Cap.	765,827	676,413
Appr. Surplus - DC/PC Fire Cap.	603,032	402,935
Appr. Surplus - Green "Carbon" Projects	567,049	423,199
Appr. Surplus - CL Truck Rec. Facility	536,901	614,478
Appr. Surplus - Insurance	516,273	492,579
Appr. Surplus - Human Resources	497,785	474,940
Appr. Surplus - Area B Potable H2O	471,339	306,006
Appr. Surplus - Emergency Planning	453,980	433,145
Appr. Surplus - 911 Emerg. Cap.	407,672	339,629
Appr. Surplus - CL Treatment/Disposal	397,445	379,205
Appr. Surplus - Buick Creek Arena Cap.	391,493	373,526
Appr. Surplus - Feasibility	388,595	370,761
Appr. Surplus - Covid Reserve	385,872	530,518
Appr. Surplus - Building Cap.	379,386	375,104
Appr. Surplus - DCC	340,398	324,776
Appr. Surplus - ISP Reserve	312,443	298,104
Appr. Surplus - Chet Rural Fire Cap.	244,106	58,133
Appr. Surplus - Regional Parks Cap.	241,928	181,491
Appr. Surplus - Sub Reg Rur Rec Oper	238,162	227,232
Appr. Surplus - Mgmt.of Development	208,224	100,000
Appr. Surplus - Seniors in Place Op Res	206,827	
Appr. Surplus - MLFD Apparatus Cap.	202,257	192,975
Appr. Surplus - Fleet Vehicle Cap.	195,866	186,877
Appr. Surplus - CL Sewer	169,145	107,115
Appr. Surplus - Chetwynd Leisure Centre	161,529	154,116

15. Reserve Funds (continued)

Appropriated surplus

	2023	2022
Appr. Surplus - Area B Potable H2O Cap.	161,529	154,116
Appr. Surplus - Buick Creek Arena	154,519	147,428
Appr. Surplus - BCR/PRA	133,645	127,511
Appr. Surplus - FSJ Sewer Cap.	128,503	100,457
Appr. Surplus - Financial Serv.	124,872	119,141
Appr. Surplus - Weeds	120,840	151,890
Appr. Surplus - CLFD	116,579	106,296
Appr. Surplus - Medical Scholarship	114,716	109,451
Appr. Surplus - Election Reserve	107,305	102,380
Appr. Surplus - Information Tech.	104,827	100,016
Appr. Surplus - Harper Sewer Cap.	98,563	54,572
Appr. Surplus - Clearview Arena	93,683	89,384
Appr. Surplus - Kelly Lake Comm. Hall	88,812	66,676
Appr. Surplus - Chet Library Capital Res.	88,483	
Appr. Surplus - Chet Arena	85,139	61,498
Appr. Surplus - Reg. Parks	84,823	80,931
Appr. Surplus - Chilton Sewer Cap.	79,641	56,252
Appr. Surplus - Harper Sewer	73,151	40,194
Appr. Surplus - FSJ Sewer	64,771	53,942
Appr. Surplus - Friesen Sewer Cap.	61,087	38,550
Appr. Surplus - Kelly Lake Sewer Cap.	55,001	32,743
Appr. Surplus - NP Leisure Pool	53,843	51,372
Appr. Surplus - Rolla Sewer Cap.	53,335	31,154
Appr. Surplus - FSJ Water Cap.	42,802	40,837
Appr. Surplus - FSJ Water Reserve	42,457	31,249
Appr. Surplus - TomsLake Fire	42,290	40,349
Appr. Surplus - Chilton Sewer	37,007	35,309
Appr. Surplus - North Pine TV	31,627	28,909
Appr. Surplus - Kelly Lake Comm. Hall	29,799	28,432
Appr. Surplus - Friesen Sewer	29,208	26,822
Appr. Surplus - Chet Library Op Res.	25,853	
Appr. Surplus - MLFD Cap.	21,147	24,768
Appr. Surplus - Rolla Dyking	1,651	1,575
Appr. Surplus - Chetwynd Rural Fire	1,461	50,113
Appr. Surplus - Rolla Sewer	1,190	4,350
Appr. Surplus - Kelly Lake Sewer	928	885

75,028,890**66,502,607**

The Regional District's reserves were established by bylaw under section 377 of the Local Government Act. Legislation requires that money in the reserve fund must be used for the purpose for which the fund was established. The bylaw allows for the establishment of an operating and capital reserve which are important funding sources for the Regional District.

16. Accumulated Surplus

	2023	2022
Unappropriated surplus (deficit)	25,172,338	31,865,614
Reserve funds (Note 15)	75,028,890	66,502,607
Equity in tangible capital assets	25,330,373	26,203,766
	125,531,601	124,571,987

17. Government Transfers

	2023	2022
Operations		
Province of British Columbia	529,804	919,369
Capital		
Province of British Columbia	2,475,280	19,823
Federal	1,109,329	1,063,245
Other	3,247,297	4,023,624
	6,831,906	5,106,692
	7,361,710	6,026,061

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Government transfers are recognized as deferred revenue when the transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

The Regional District has received Growing Communities funding of \$2,383,000 (2022 - \$0) from the Province of British Columbia. The Growing Communities funding is reported under government transfers operating as provincial conditional funds. The use of the funding is established by a letter of direction from the BC Ministry of Municipal Affairs. Growing Communities funding may be used towards qualifying expenditures as specified in the letter of direction. The Regional District maintains the amounts in a statutory reserve (see Note 15 and 19).

18. COVID-19

	2023	2022
Opening balance	530,518	813,449
Add: Interest Earned	20,992	12,217
	551,510	825,666
Less: Amounts spent in the year	(165,638)	(295,148)
Closing balance	385,872	530,518

The SARS-CoV-2 (COVID-19) outbreak was declared a pandemic by the World Health Organization and has had a significant global financial and economic impact. For the reporting date December 31, 2023, COVID-19 is considered by management as a non-adjusting event. Consequently, there is no impact on the recognition and measurement of assets and liabilities.

The Regional District has received an increase in cash flow as a result of government transfers related to COVID-19. The following provides additional details of COVID-19 financial transactions within Notes 15 and 17.

19. Growing Communities Fund

The Regional District has received an increase in cash flow as a result of government transfers to address unique infrastructure and amenity demands.

	2023	2022
Opening balance	-	-
Add: Amounts received in the year	2,383,000	-
Interest Earned	96,054	-
	2,479,054	-
Less: Amounts spent in the year	-	-
Closing balance	2,479,054	-

20. Contingent liability

The Regional District has a contingent liability with respect to the MFA Debt Reserve Fund Demand Note. As a condition of the borrowing undertaken by the Regional District, the Regional District was required to contribute to the MFA Debt Reserve through a demand note. The demand note will only be recorded as an asset and liability if a local government defaults on the loan obligation. Upon this action of the default, the MFA may call the outstanding demand notes, at which point the demand notes then become an asset and a liability. Once the defaulting local government repays in full the defaulted position, the MFA will refund all called demand notes. It is generally unlikely that the funds will be demanded by the MFA; therefore, the contingent liability has not been recorded in the financial statements.

21. Budget

The Regional District’s 2023 - 2027 budget was adopted on March 9, 2023 as part of the Five Year Financial Plan Bylaw No. 2516, 2023. The Regional District prepares its budget with consideration of revenues and expenditures without accrual adjustments. The Financial Statements are based on the Peace River Regional District’s Financial Plan Amendment Bylaw No. 2543, 2024 adopted March 7, 2024. The Regional District experienced significant changes to capital and operating projects and operating and capital expenditure overages that are material. Therefore, the amended budget more accurately reflects the operations of the period. The Regional District’s 2023 budget in the financial statements is adjusted for accounting standards for transactions such as debt and capital projects, which do not meet the definitions of revenues and expenditures under Canadian Public Sector Accounting Standards.

21. Budget (continued)

The following is a reconciliation between the budgeted amounts approved in the Financial Plan and presented in the financial statements:

2023 Annual Surplus Per Financial Plan Bylaw #2543		-
2023 Annual Surplus		(11,797,889)
Revenue:		
Transfer from Surplus	6,650,245	
Transfer from Reserve	33,865,086	
Debt Proceeds	4,928,385	
Internal Charges	1,090,747	
Total Revenue Budget		46,534,463
Expense:		
Debt Servicing - Member Municipalities	4,928,385	
Debt Servicing - Regional District	2,097,508	
Transfer to Reserve	8,356,379	
Capital	18,284,371	
Internal Charges	1,069,931	
Total Expense Budget		34,736,574
2023 Annual Surplus After Adjustments		-

22. Municipal Pension Plan

The Peace River Regional District and its employees contribute to the Municipal Pension Plan (a jointly trusted pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employers defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2022, the plan had about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on an ongoing concern basis.

The next valuation will be as at December 31, 2024.

22. Municipal Pension Plan (continued)

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and costs to individual employers participating in the plan.

The Regional District paid \$386,807 (2022 - \$392,581) for employer contributions, while employees contributed \$353,022 (2022 - \$358,387) to the plan in fiscal 2023.

23. Related party transactions

During the year, the Peace River Regional District provided administration and accounting services of \$30,000 (2022 - \$10,000) to the Peace River Regional Hospital District.

24. Comparative figures

Certain prior year figures, presented for comparative purposes, have been reclassified to conform to the current year's financial statement presentation.

25. Segment reporting

The Regional District provides services to its members, that have been grouped into related departmental functions or service areas for segment reporting purposes. The various segments are as follows:

General Government

This segment is comprised of services that relate to the legislative function as well as the administrative and financial management of the Regional District. Legal administration, grants, records management, human resources management, information technology and elections all fall within General Government services.

Environmental Services

This segment administers services including solid and liquid waste management, recycling, invasive plant control and developing the Peace River Regional District's Corporate Energy and Emissions Plan.

Protective Services

This segment includes the revenue and expenses associated with fire protection, animal control, victim services and building inspection services.

Planning and Development

This segment administers services related to long range and current community planning, geographical information services, bylaw enforcement and building inspections.

Recreation and Culture

This segment administers services that relate to the recreational and cultural activities and organizations within the Regional District.

Sewer Utilities

This segment is comprised of services for providing sewer services.

Water Utilities

This segment is comprised of services for providing water services.

Peace River Regional District

Schedule 1. Revenue and Expenses by Segment

FOR THE FISCAL YEARS ENDED DECEMBER 31

	Budget	General Government	Environmental Services	Protective Services	Planning and Development	Recreation and Culture	Sewer Utilities	Water Utilities	2023 Total	2022 Total
Revenue										
Requisitions	37,269,182	8,426,328	8,340,600	4,197,285	695,286	14,193,551	356,902	1,059,230	37,269,182	32,007,367
Grants-in-lieu	1,437,900	824,293	814,142	94,583	51,489	168,568	-	-	1,953,075	1,956,786
Interest Income	-	2,344,814	640,427	132,440	8,300	621,344	130,070	30,891	3,908,286	2,009,526
Unrealized Gain (Loss)	-	229,913	-	-	-	-	-	-	229,913	(1,262,983)
Fees, Charges and Other	7,529,688	115,299	5,470,933	731,124	313,064	2,052,917	771,031	137,221	9,591,589	10,960,069
Government Transfers	5,580,025	6,938,209	38,617	333,637	51,248	-	-	-	7,361,711	6,026,061
	51,816,795	18,878,856	15,304,719	5,489,069	1,119,387	17,036,380	1,258,003	1,227,342	60,313,756	51,696,826
Expenses										
Wages and Payroll	7,745,246	3,388,074	705,367	635,398	802,331	439,602	149,550	47,684	6,168,006	6,203,530
Advertising	301,712	105,406	9,580	6,467	19,977	4,169	-	45	145,644	122,894
Banking Fees and Interest	1,327,913	2,508	270,546	73,330	2,240	953,998	2,619	2,518	1,307,759	1,309,311
Studies, Committees, and Meetings	1,364,922	101,420	72,588	138,824	15,696	37,379	-	150	366,057	432,055
Professional Services	787,442	91,838	9,195	5,645	64,353	22,591	6,467	1,939	202,028	257,404
Repair and Maintenance	985,142	195,222	49,757	203,121	-	30,560	34,557	660	513,877	628,253
Insurance	405,827	65,337	18,937	83,104	8,680	142,650	40,236	14,368	373,312	324,840
Office and Supplies	1,422,772	271,744	638,679	213,728	5,608	3,104	4,307	31,942	1,169,112	1,111,308
Grants and Scholarships	23,722,187	1,230,956	-	10,000	-	2,650,932	-	-	3,891,888	4,188,987
Operations	7,837,344	-	452,715	-	-	6,669,992	31,305	46,817	7,200,829	6,360,294
Phone and Internet	419,510	210,117	8,845	169,683	5,148	2,676	2,653	-	399,122	322,888
Travel, Meals, and Memberships	402,534	156,771	14,441	45,255	19,191	4,998	3,846	724	245,226	174,795
Consulting Fees	461,500	76,636	14,628	-	-	-	10,614	-	101,878	97,330
Miscellaneous	5,698,809	661,011	2,173,751	1,024,090	75,512	573,280	734,844	48,360	5,290,848	3,679,849
Contracting Fees	10,533,169	997,211	4,383,210	1,972,138	19,715	191,291	304,212	421,567	8,289,344	7,483,954
Amortization	-	259,233	1,091,984	302,732	-	1,011,158	529,522	80,372	3,275,001	2,828,553
Utilities	198,655	40,342	-	38,355	-	7,842	73,931	19,065	179,535	183,879
Accretion	-	20,051	20,057,250	-	-	28,383	-	128,992	20,234,676	-
	63,614,684	7,873,877	29,971,473	4,921,870	1,038,451	12,774,605	1,928,663	845,203	59,354,142	35,710,124
Net Revenue (Expenditure)	(11,797,889)	11,004,979	(14,666,754)	567,199	80,936	4,261,775	(670,660)	382,139	959,614	15,986,702





financial statistics

Peace River Regional District

Statement of Operations

	2019	2020	2021	2022	2023
Revenue					
Requisition From Members	28,326,780	29,415,672	27,680,275	32,007,367	37,269,182
Interest Income	1,209,251	1,395,904	569,477	2,009,526	3,908,286
Unrealized Gain (Loss)	-	-	-	-1,262,983	229,913
Other Revenue	8,868,103	9,143,499	8,728,638	10,644,412	9,591,589
Government Grants	6,856,359	6,851,778	7,800,464	7,982,847	9,314,785
Gain on Disposal of Capital Assets	10,636	19,193	7,730	315,657	
	45,271,129	46,826,046	44,786,584	51,696,826	60,313,755
Expenses by Function					
Administration	4,684,991	6,030,873	5,963,318	7,799,452	7,873,877
Environmental Services	9,523,922	13,629,289	11,839,303	8,530,146	29,971,473
Planning and Development	1,937,927	1,783,876	1,317,774	949,154	1,038,451
Protective Services	3,136,062	3,743,144	3,869,457	4,219,629	4,921,870
Recreation and Culture	13,317,812	11,554,402	11,717,681	11,915,673	12,774,605
Water and Sewer Utility Services	2,182,382	2,673,980	2,310,081	2,296,070	2,773,866
	34,783,096	39,415,564	37,017,614	35,710,124	59,354,142
Expenses by Object					
Wages and Benefits	5,243,375	5,286,304	5,806,997	6,203,530	6,168,006
Operations and Maintenance	6,546,160	6,298,943	6,573,340	6,988,547	7,714,706
Contract for Services	7,451,254	7,577,661	7,058,257	7,483,954	8,289,344
Amortization	2,739,219	2,886,240	2,610,572	2,828,553	3,275,001
Grants & Conditional Transfers	3,725,499	4,076,791	3,667,327	4,188,987	3,891,888
Other	9,077,589	13,289,625	11,301,121	8,016,553	9,780,521
Accretion					20,234,676
	34,783,096	39,415,564	37,017,614	35,710,124	59,354,142
Accumulated Surplus, Beginning of the Year	82,917,800	93,405,833	100,816,315	108,585,285	124,571,987
Annual Surplus	10,488,033	7,410,482	7,768,970	15,986,702	959,614
Accumulated Surplus, End of the Year	93,405,833	100,816,315	108,585,285	124,571,987	125,531,601

Peace River Regional District Tax Assessments

	2019	2020	2021	2022	2023
Electoral Area B					
Land	650,136,826	620,575,831	652,318,931	682,109,806	713,037,143
Improvements	2,487,425,365	2,759,922,787	2,907,321,900	3,110,096,269	3,362,680,647
	3,137,562,191	3,380,498,618	3,559,640,831	3,792,206,075	4,075,717,790
Electoral Area C					
Land	515,308,963	480,463,624	490,123,384	515,408,028	526,176,684
Improvements	980,684,238	1,034,850,757	1,107,261,497	1,165,510,458	1,232,288,605
	1,495,993,201	1,515,314,381	1,597,384,881	1,680,918,486	1,758,465,289
Electoral Area D					
Land	345,044,470	346,443,192	383,851,473	390,828,809	400,749,491
Improvements	1,820,824,269	1,943,109,997	2,036,816,936	2,156,180,707	2,264,925,604
	2,165,868,739	2,289,553,189	2,420,668,409	2,547,009,516	2,665,675,095
Electoral Area E					
Land	195,768,683	210,834,126	214,166,603	245,727,617	250,727,490
Improvements	1,146,436,052	1,306,931,559	1,438,259,513	1,619,651,021	1,836,853,988
	1,342,204,735	1,517,765,685	1,652,426,116	1,865,378,638	2,087,581,478
District of Hudson's Hope					
Land	36,464,377	32,026,532	29,888,599	30,290,223	36,150,540
Improvements	146,256,800	152,233,928	160,175,812	177,189,853	190,712,382
	182,721,177	184,260,460	190,064,411	207,480,076	226,862,922
Village of Pouce Coupe					
Land	24,014,117	24,508,715	23,904,102	21,843,506	22,707,796
Improvements	69,721,874	67,923,899	72,914,086	73,536,746	79,974,482
	93,735,991	92,432,614	96,818,188	95,380,252	102,682,278
District of Tumbler Ridge					
Land	57,344,992	50,241,823	52,551,999	59,348,665	65,187,955
Improvements	278,844,398	273,530,991	291,798,975	297,711,767	338,793,137
	336,189,390	323,772,814	344,350,974	357,060,432	403,981,092
City of Dawson Creek					
Land	509,750,502	466,774,227	446,774,256	452,876,308	437,955,729
Improvements	1,246,110,521	1,272,671,161	1,368,514,635	1,450,457,957	1,459,872,829
	1,755,861,023	1,739,445,388	1,815,288,891	1,903,334,265	1,897,828,558
City of Fort St. John					
Land	1,528,125,265	1,224,019,330	1,344,546,150	1,426,443,214	1,352,620,838
Improvements	2,163,795,503	2,300,992,416	2,404,655,460	2,522,446,250	2,610,733,460
	3,691,920,768	3,525,011,746	3,749,201,610	3,948,889,464	3,963,354,298
District of Chetwynd					
Land	68,968,965	62,300,964	58,822,008	60,590,540	63,374,637
Improvements	282,722,753	297,618,807	312,004,638	332,256,546	338,617,366
	351,691,718	359,919,771	370,826,646	392,847,086	401,992,003
District of Taylor					
Land	53,389,733	50,801,302	52,329,427	52,031,261	53,426,794
Improvements	177,353,849	178,301,148	183,335,988	195,368,488	188,839,448
	230,743,582	229,102,450	235,665,415	247,399,749	242,266,242

Peace River Regional District Debt

	2019	2020	2021	2022	2023
Gross Outstanding Long-term Debt Beginning of Year:					
Regional District	23,037,601	22,132,808	16,740,480	14,280,260	12,987,447
Member Municipalities	67,867,122	62,693,799	57,322,763	51,753,533	57,729,625
	90,904,723	84,826,607	74,063,243	66,033,793	70,717,072
Add: New Debt					
Regional District			151,600	1,608,264	
Member Municipalities	388,289			11,765,724	5,000,000
Less: Principal Payments and Actuarial Adjustments for Debt					
Regional District	904,793	5,392,328	2,611,820	2,901,077	2,842,763
Member Municipalities	5,561,612	5,371,036	5,569,230	5,789,632	6,402,557
Net Long-term Debt End of Year	84,826,607	74,063,243	66,033,793	70,717,072	66,471,752
General	21,858,733	16,496,150	14,066,865	12,987,447	10,144,684
Sewer	274,075	244,330	213,395	-	
Water					
Member Municipalities	62,693,799	57,322,763	51,753,533	57,729,625	56,327,068
Net Long-term Debt	84,826,607	74,063,243	66,033,793	70,717,072	66,471,752
Property Tax Supported	4,005,740	3,226,025	3,171,669	3,365,927	2,865,265
Sewer Utility	43,989	37,992	37,992	17,263	
Water Utility					
Total Long-term Debt Servicing Costs *	4,049,729	3,264,017	3,209,661	3,383,190	2,865,265
Total Expenses (excluding Municipality Debt payments)	34,783,096	39,415,564	37,017,614	35,710,124	59,354,142
Population	62,942	62,942	62,942	61,532	61,532
Net Long-term Debt per Capita	1348	1177	1049	1149	1080
Long-term Debt Servicing per Capita *	64	52	51	55	47
Long-term Debt Service as % of Expenses *	11.64%	8.28%	8.67%	9.47%	4.83%
Financial Assets	132,989,643	128,390,180	129,765,452	138,848,813	154,215,497
Financial Liabilities	96,038,858	88,050,450	82,399,189	85,742,700	105,129,861
Net Financial Assets/(Net Debt)	36,950,785	40,339,730	47,366,263	53,106,113	49,085,636

* Does not include Debt Servicing for Municipal Debt

Peace River Regional District Property Tax Collection

	2019	2020	2021	2022	2023
City of Dawson Creek	1,795,335	1,860,642	1,744,963	1,551,604	1,715,758
City of Fort St. John	2,975,385	2,686,699	2,574,245	2,885,111	3,614,193
District of Chetwynd	1,169,703	1,148,043	1,013,882	1,033,895	1,072,434
District of Hudson's Hope	179,014	195,470	178,210	205,526	240,602
District of Tumbler Ridge	356,339	385,918	285,886	328,406	358,799
District of Taylor	208,540	222,387	179,782	204,628	234,529
Village of Pouce Coupe	83,619	85,698	81,302	91,384	95,973
Electoral Area B	2,416,052	2,641,220	2,196,880	2,846,694	3,399,768
Electoral Area C	669,103	633,629	574,369	687,887	818,371
Electoral Area D	1,330,869	1,416,169	1,278,541	2,131,960	1,896,310
Electoral Area E	1,062,257	1,105,945	1,022,981	1,295,547	1,625,043
General Property Taxes	12,246,216	12,381,820	11,131,041	13,262,642	15,071,780
Local Service Area	16,080,564	17,033,852	16,549,234	18,744,725	22,197,402
Total Annual Property Tax	28,326,780	29,415,672	27,680,275	32,007,367	37,269,182

Peace River Regional District Acquisition of Tangible Capital Assets

	2019	2020	2021	2022	2023
Acquisition of Tangible Capital Assets	5,158,852	6,913,396	3,338,788	13,173,959	8,143,162

Peace River Regional District Reserves

	2019	2020	2021	2022	2023
General	54,739,122	53,217,734	62,986,215	64,711,641	72,693,406
Water	49,813	69,777	70,790	532,208	718,127
Sewer	896,221	1,100,325	1,114,899	1,258,758	1,617,357
	55,685,156	54,387,836	64,171,904	66,502,607	75,028,890

Peace River Regional District Staff and Other Stats

	2019	2020	2021	2022	2023
Number of Full-Time Staff	43	48	47	46	45
Northeast BC Unemployment Rate	6.5%	7.0%	4.3%	3.5%	5.1%

Key Industry Sectors:

Agriculture
 Tourism
 Manufacturing
 Oil and Gas
 Hydro-electric power generation
 Forestry
 Mining



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